

# New Algorithm for N-jobs on M-machine Flow Shop Scheduling Problems

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**Abstract:** Because of flow shop scheduling is one of the most important problems in the area of production management, In this paper, what I have did is that, I have developed a new algorithm for n-jobs m-machine flow shop scheduling problem for special case of n-jobs m-machine flow shop scheduling problem. And also, there is a good self explanatory example to explain the algorithm very well.

**Keywords:** N-jobs M-machine, Flow Shop Scheduling Problems

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## 1. Introduction and Statement of the Problem

In this paper the  $n$ -jobs  $m$ -machines flow shop scheduling problem where processing times of all jobs are deterministic and known before processing is started is studied with the introduction of concepts of optimal value of processing time multiple, assignment of optimal due date and determination of optimal sequence of jobs by minimizing total squared values of lateness. And also the work has been supported by numerical examples and, where  $n, m$  are positive integers.

First, for  $m=1$ , the problem was studied by cheng [1]:

All jobs become available for processing at the same time, and they require  $t_i$  units for processing for  $i = 1: n$ . Where  $n$  is the number of jobs.

If  $d_i$  denotes the assigned due date of job  $i$  and expressed by

$d_i = kt_i, i = 1: n$ , where  $k$  is processing time multiple.

Since cost will certainly be incurred whenever a job cannot be completed exactly on its due date, be it early or tardy. It is natural to have minimization of total missed due dates as the objective, for which the total squared values of lateness  $L^2$  is defined as the performance measure.

The subscript  $i$  denote the job occupying the  $i^{th}$  position for an arbitrary sequence of jobs. If  $L_i, C_i$  and  $d_i$  respectively denotes the lateness, completion time and assigned due date of the job in position  $i$ , then

$$L^2 = \sum_{i=1}^n L_i^2 = \sum_{i=1}^n (C_i - d_i)^2$$

This,  $L^2 = \sum_{i=1}^n [\sum_{j=1}^i (t_j) - kt_i]^2$ , where  $C_i = \sum_{j=1}^i t_j$

Note: Here,

- The purpose of square is to consider as we need to minimize both of early and tardiness at the same time.
- $t_i$  is the processing time of  $i^{th}$  position job on the given (only one) machine.
- $d_i = kt_i, i = 1: n$ , where  $k$  is processing time multiple is the approximation of due dates of each jobs. i.e. In this case due dates of each job is not given, so, we have determine them optimally.
- $C_i = \sum_{j=1}^i t_j$  is Completion time of  $i^{th}$  position job is the sum of all processing time of jobs before  $i^{th}$  position and  $i^{th}$  position itself on machine (here we have only one machine).
- Hence, cheng [5] obtained an optimal value of processing time multiple as:

$$k^* = \frac{\sum_{i=1}^n t_i \sum_{j=1}^i t_j}{\sum_{i=1}^n [t_i]^2}$$

After we have obtained the optimum value of  $k$  which is  $k^*$ , then we can obtain due dates of each jobs. Then, we can use E.D.D (earliest due date) rule to obtain the optimum arrangement or sequence of jobs. This is all about the work done by cheng on n-jobs 1-machine scheduling problem.

Secondly, for  $m=2$ , the problem was studied by Ikram [2]:

In short, Ikram's work was an extension of change [1] work for two machines, with having the following core condition:

- It is applied for the minimum processing times of all jobs on



$$A_{1x} A_{2y} \geq A_{1y} A_{2x} \tag{2.0}$$

$$A_{1x} A_{3y} \geq A_{1y} A_{3x} \tag{2.1}$$

$$A_{1x} A_{4y} \geq A_{1y} A_{4x} \tag{2.2}$$

⋮  
⋮  
⋮

$$A_{1x} A_{my} \geq A_{1y} A_{mx} \tag{2.m}$$

$$L^2 = \sum_{i=1}^n L^2_{[i]} = \sum_{i=1}^n (C_{[i]} - d_{[i]})^2 \tag{3}$$

Since the completion time of the  $j^{th}$  for any sequence  $\sigma$  is:  
 $C_{[j]} = [\sum_{i=1}^j A_{[1i]}] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]}$ , for  $j=1: n$   
 and by using  $d_{[j]} = kA_{[1j]}$ ,  $j = 1: n$  equation (3) becomes:

$$L^2 = \sum_{j=1}^n [\sum_{i=1}^j A_{[1i]}] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} - kA_{[1j]}]^2 \tag{4}$$

This is a function of  $k$  and to be minimized.

### 2.3. Optimal Due Date Assignment Procedure

Since the function to be minimized has degree 2, then from calculus concept one can find the value of  $k$  that minimize  $L^2$  as follows by using chain rule:

Since all jobs spend more amount of time on the first machine, then  $d_j = kA_{1j}$ ,  $j = 1: n$ , where  $k$  is processing time multiple. This is because of the condition (1.0) to (1.m).

Let  $\sigma$  denotes an arbitrary sequence, and  $[j]$  represents jobs occupying  $j^{th}$  position of  $\sigma$ . If  $L_{[j]}$ ,  $C_{[j]}$  and  $d_{[j]}$  represents lateness, completion time and assigned due date of the job in the  $j^{th}$ , then our objective function is to minimize:

$$\begin{aligned} \frac{dL^2}{dk} &= \frac{d}{dk} [\sum_{j=1}^n [\sum_{i=1}^j A_{[1i]}] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} - kA_{[1j]}]^2 \\ &= -2 \sum_{j=1}^n A_{[1j]} [\sum_{i=1}^j A_{[1i]}] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} - kA_{[1j]}]^2 \\ \frac{dL^2}{dk} &= 0 \text{ if and only if } -2 \sum_{j=1}^n A_{[1j]} \left[ \sum_{i=1}^j A_{[1i]} \right] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} - kA_{[1j]}]^2 = 0 \end{aligned}$$

This implies that

$$\sum_{j=1}^n A_{[1j]} \sum_{i=1}^j A_{[1i]} + \sum_{j=1}^n A_{[1j]} A_{[2j]} + \sum_{j=1}^n A_{[1j]} A_{[3j]} + \sum_{j=1}^n A_{[1j]} A_{[4j]} + \dots + \sum_{j=1}^n A_{[1j]} A_{[mj]} - k \sum_{j=1}^n [A_{[1i]}]^2 = 0$$

Which gives

$$k^* = \frac{\sum_{j=1}^n A_{[1j]} \sum_{i=1}^j A_{[1i]} + \sum_{j=1}^n A_{[1j]} A_{[2j]} + \sum_{j=1}^n A_{[1j]} A_{[3j]} + \sum_{j=1}^n A_{[1j]} A_{[4j]} + \dots + \sum_{j=1}^n A_{[1j]} A_{[mj]}}{\sum_{j=1}^n [A_{[1j]}]^2} \tag{5}$$

According to change  $[\sum_{j=1}^n A_{[1j]} A_{2j}]$ ,  $[\sum_{j=1}^n A_{[1j]} A_{[3j]}]$ ,  $[\sum_{j=1}^n A_{[1j]} A_{[4j]}]$ , ...,  $[\sum_{j=1}^n A_{[1j]} A_{[mj]}]$ ,  $[\sum_{j=1}^n [A_{[1i]}]^2]$  are constant and independent of the sequence of the jobs.

And also,  $\sum_{j=1}^n A_{[1j]} \sum_{i=1}^j A_{[1i]}$  is constant and independent of the sequence of the jobs.

Therefore,  $k^*$  is constant and independent of the sequence of the jobs.

Hence, by using the value of  $k^*$ , we assign the value of due dates of each to be

$$d_{[j]} = k^* A_{[1j]}, j = 1: n$$

**Theorem** (Minimization of  $L^2$  under a certain condition):

Our objective function  $L^2 = \sum_{j=1}^n [\sum_{i=1}^j A_{[1i]}] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} - kA_{[1j]}]^2$  can be minimized by applying the rule that job  $x$  should be done before job  $y$  if the

following conditions are satisfied:

$$A_{1x} > A_{1y} \tag{6.1}$$

$$A_{1x} A_{2y} \geq A_{1y} A_{2x} \tag{6.2}$$

$$A_{1x} A_{3y} \geq A_{1y} A_{3x} \tag{6.3}$$

$$A_{1x} A_{4y} \geq A_{1y} A_{4x} \tag{6.4}$$

$$A_{1x} A_{my} \geq A_{1y} A_{mx} \tag{6.m}$$

**Proof:**

Since,  $L^2 = \sum_{j=1}^n [\sum_{i=1}^j A_{[1i]}] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} - kA_{[1j]}]^2$ , the extending this expression we can obtain that

$$L^2 = \sum_{j=1}^n \left\{ \left[ \sum_{i=1}^j A_{[1i]} \right] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} \right\}^2 + [kA_{[1j]}]^2 - 2kA_{[1j]} \left( \left[ \sum_{i=1}^j A_{[1i]} \right] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} \right)$$

By having re-arrangement of summation inside the bracket we have,

$$L^2 = \sum_{j=1}^n [(\sum_{i=1}^j A_{[1i]}) + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]}]^2 + \sum_{j=1}^n [kA_{[1j]}]^2 - 2k \sum_{j=1}^n [A_{[1j]} ((\sum_{i=1}^j A_{[1i]}) + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]})] \quad (7)$$

From the third term of Equation (10), we obtain:

$$\sum_{j=1}^n [A_{[1j]} ((\sum_{i=1}^j A_{[1i]}) + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]})] = \sum_{j=1}^n A_{[1j]} \sum_{i=1}^j A_{[1i]} + \sum_{j=1}^n A_{[1j]} A_{2j} + \sum_{j=1}^n A_{[1j]} A_{[3j]} + \sum_{j=1}^n A_{[1j]} A_{[4j]} + \dots + \sum_{j=1}^n A_{[1j]} A_{[mj]},$$

which is constant and independent of the sequence of the jobs change [1].

And also, the middle term  $\sum_{j=1}^n [kA_{[1j]}]^2$  is constant (because of it is the sum of square quantity) and independent of sequence of the jobs.

Now, the remaining thing to prove is that  $\sum_{j=1}^n [(\sum_{i=1}^j A_{[1i]}) + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]}]^2$  can be minimized by applying the conditions given above in the theorem?

The answer is yes!

Let  $\sigma_1$  be a sequence of jobs in which job x and y are arranged in a position k and k+1 respectively, and  $\sigma_2$  be a sequence of the jobs in which job x and y are arranged in apposition of k+1 and k respectively.

Let

$$f(\sigma_1) = \sum_{j=1}^n [(\sum_{i=1}^j A_{[1i]}) + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]}]^2 \quad (8)$$

And

$$f(\sigma_2) = \sum_{j=1}^n [(\sum_{i=1}^j A_{[1i]}) + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]}]^2 \quad (9)$$

Now, by expanding equation (8), we obtain

$$\begin{aligned} f(\sigma_1) = & [A_{[11]} + A_{[21]} + A_{[31]} + \dots + A_{[m1]}]^2 + [A_{[11]} + A_{[12]} + A_{[22]} + A_{[32]} + \dots + A_{[m2]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[23]} + \\ & A_{[33]} + \dots + A_{[m3]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + A_{[24]} + A_{[34]} + \dots + A_{[m4]}]^2 + \dots + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + \\ & A_{[1(k-1)]} + A_{[1x]} + A_{[2x]} + A_{[3x]} + \dots + A_{[mx]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1x]} + A_{[1y]} + A_{[2y]} + A_{[3y]} + \\ & \dots + A_{[my]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k+2)]} + A_{[2(k+2)]} + A_{[3(k+2)]} + \dots + A_{[m(k+2)]}]^2 + \\ & \dots + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1n]} + A_{[2n]} + A_{[3n]} + \dots + A_{[mn]}]^2 \end{aligned} \quad (10)$$

$$\begin{aligned} f(\sigma_2) = & [A_{[11]} + A_{[21]} + A_{[31]} + \dots + A_{[m1]}]^2 + [A_{[11]} + A_{[12]} + A_{[22]} + A_{[32]} + \dots + A_{[m2]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[23]} + \\ & A_{[33]} + \dots + A_{[m3]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + A_{[24]} + A_{[34]} + \dots + A_{[m4]}]^2 + \dots + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + \\ & A_{[1(k-1)]} + A_{[2(k-1)]} + A_{[3(k-1)]} + \dots + A_{[m(k-1)]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1y]} + A_{[2y]} + A_{[3y]} + \dots + \\ & A_{[my]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1y]} + A_{[1x]} + A_{[2x]} + A_{[3x]} + \dots + A_{[mx]}]^2 + [A_{[11]} + A_{[12]} + A_{[13]} + \\ & \dots + A_{[1(k+2)]} + A_{[2(k+2)]} + A_{[3(k+2)]} + \dots + A_{[m(k+2)]}]^2 + \dots \\ & + [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1n]} + A_{[2n]} + A_{[3n]} + \dots + A_{[mn]}]^2 \end{aligned} \quad (11)$$

$$\text{Now, } f(\sigma_1) - f(\sigma_2) = [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1x]} + A_{[2x]} + A_{[3x]} + \dots + A_{[mx]}]2 +$$

$$\begin{aligned} & [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1x]} + A_{[1y]} + A_{[2y]} + A_{[3y]} + \dots + A_{[my]}]^2 \\ & - [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1y]} + A_{[2y]} + A_{[3y]} + \dots + A_{[my]}] \\ & - [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1y]} + A_{[1x]} + A_{[2x]} + A_{[3x]} + \dots + A_{[mx]}]^2 \end{aligned} \quad (12)$$

Then by simplifying equation (12) we get

$$\begin{aligned} & f(\sigma_1) - f(\sigma_2) \\ & = A_{[1x]} [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1x]} + A_{[1y]} + A_{[2y]} + A_{[3y]} + \dots + A_{[my]}] - \\ & \quad A_{[1y]} [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]} + A_{[1y]} + A_{[1x]} + A_{[2x]} + A_{[3x]} + \dots + A_{[mx]}] \\ & = A_{[1x]} A_{[11]} + A_{[1x]} A_{[12]} + A_{[1x]} A_{[13]} + \dots + A_{[1x]} A_{[1(k-1)]} + A_{[1x]} A_{[1x]} + A_{[1x]} A_{[1y]} + A_{[1x]} A_{[2y]} + A_{[1x]} A_{[3y]} + \dots + A_{[1x]} A_{[my]} - \\ & \quad A_{[1y]} A_{[11]} - A_{[1y]} A_{[12]} - A_{[1y]} A_{[13]} - A_{[1y]} A_{[14]} - A_{[1y]} A_{[1(k-1)]} - A_{[1y]} A_{[1x]} - A_{[1y]} A_{[2x]} - A_{[1y]} A_{[3x]} - A_{[1y]} A_{[4x]} - \dots - A_{[1y]} A_{[mx]} \\ & = [A_{[1x]}]^2 - [A_{[1y]}]^2 + (A_{[1x]} - A_{[1y]}) [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]}] + [A_{[1x]} A_{[1y]} + A_{[1x]} A_{[2y]} + A_{[1x]} A_{[3y]} + \\ & \quad A_{[1x]} A_{[4y]} + \dots + A_{[1x]} A_{[my]} - A_{[1y]} A_{[1x]} - A_{[1y]} A_{[2x]} - A_{[1y]} A_{[3x]} - A_{[1y]} A_{[4x]} - \dots - A_{[1y]} A_{[mx]}] \\ & = [A_{[1x]}]^2 - [A_{[1y]}]^2 + (A_{[1x]} - A_{[1y]}) [A_{[11]} + A_{[12]} + A_{[13]} + A_{[14]} + \dots + A_{[1(k-1)]}] + [A_{[1x]} A_{[1y]} - A_{[1y]} A_{[1x]}] + [A_{[1x]} A_{[2y]} - \\ & \quad A_{[1y]} A_{[2x]}] + [A_{[1x]} A_{[3y]} - A_{[1y]} A_{[3x]}] + [A_{[1x]} A_{[4y]} - A_{[1y]} A_{[4x]}] + \dots + [A_{[1x]} A_{[my]} - A_{[1y]} A_{[mx]}] \end{aligned}$$

Now, if  $A_{1x} > A_{1y}$

$$A_{1x} A_{2y} \geq A_{1y} A_{2x}$$

$$A_{1x} A_{3y} \geq A_{1y} A_{3x}$$

$$A_{1x} A_{4y} \geq A_{1y} A_{4x}$$

$$A_{1x} A_{my} \geq A_{1y} A_{mx}$$

Then,  $f(\sigma_1) > f(\sigma_2)$ .

Thus, the interchanging of job  $x$  and  $y$  reduces the value of  $L^2$ .

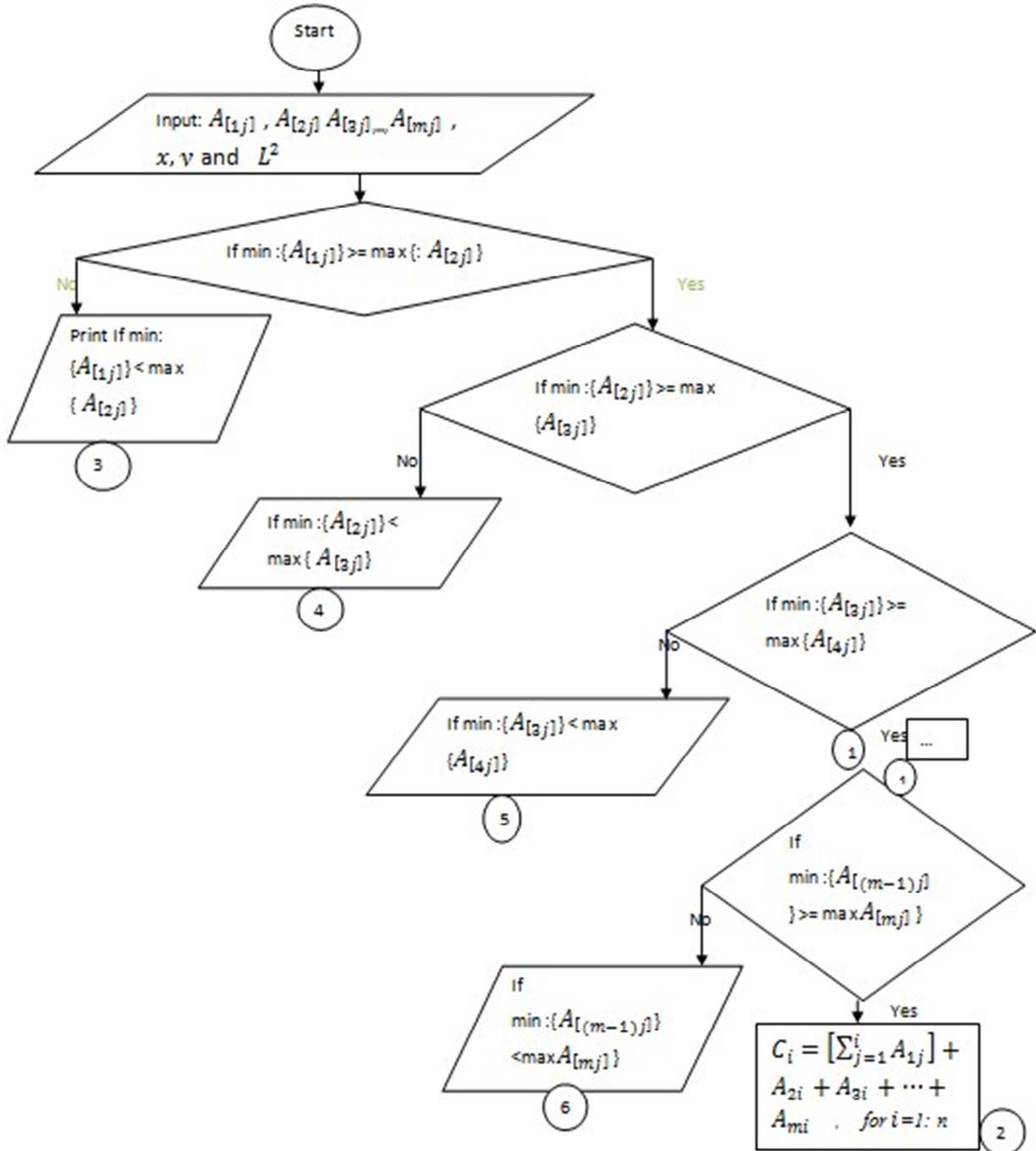
Hence, job  $y$  should be done before job  $x$ .

Therefore, the conditions stated in the above theorem are satisfied.

Now, by repeatedly applying the above rule,  $L^2$  can be minimized by arranging jobs depending on their processing time on the first machine as S.P.T rule.

In this study, we developed the following flowchart for the above theorem and show how  $L^2$  is minimized.

**2.4. Flow Chart**



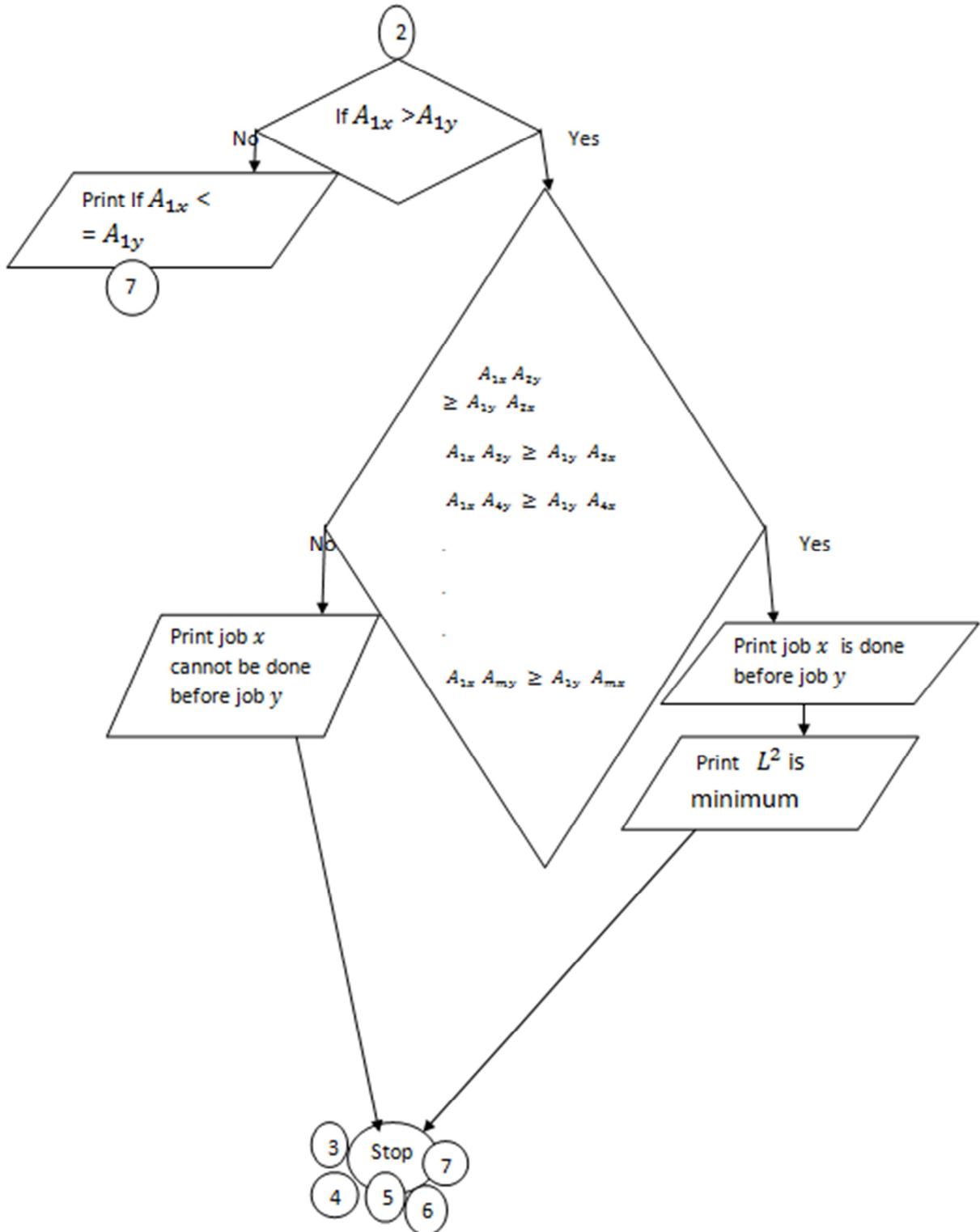


Figure 1. Flow chart of how to Get Optimal Sequence.

### 3. Algorithms to Get Optimal Sequence

**Step 1:** Verify that the conditions given from (1.0)-(1.m) and (2.0) – (2.m). If all of these conditions holds true proceed to the next step. Else stop.

**Step 2:** Determine the values of  $k^*$  using by the formula (5).

**Step 3:** By using shortest processing time rule on the first

machine  $A_1$  determine the optimal sequence of jobs.

**Step 4:** Finally, find  $L^2$  for the obtained optimal sequences of jobs.

**Example**

For the following 3-jobs 3-machine flow shop scheduling problem, find the optimal sequence of jobs such that  $L^2$  is minimum.

Table 3. 3-jobs 3-machine flow shop scheduling problem.

Jobs	Machines		
	A <sub>1</sub>	A <sub>2</sub>	A <sub>3</sub>
1	A <sub>11</sub> = 12	A <sub>21</sub> = 6	A <sub>31</sub> = 3
2	A <sub>12</sub> = 10	A <sub>22</sub> = 8	A <sub>32</sub> = 5
3	A <sub>13</sub> = 11	A <sub>23</sub> = 7	A <sub>33</sub> = 4

**Solution:**

Here, what we have to do is that, according to the above algorithm, we have to find:-

- k\*
- Due-dates of each job.
- An optimal sequence.

**Step 1:**

Clearly, min{12,10,11} = 10 > max{6,8,7} = 8

$$k^* = \frac{\sum_{j=1}^n A_{[1j]} \sum_{i=1}^j A_{[1i]} + \sum_{j=1}^n A_{[1j]} A_{2j} + \sum_{j=1}^n A_{[1j]} A_{[3j]} + \sum_{j=1}^n A_{[1j]} A_{[4j]} + \dots + \sum_{j=1}^n A_{[1j]} A_{[mj]}}{\sum_{j=1}^n [A_{[1j]}]^2} \tag{5}$$

Then, because of our problem is for n=3=m, k\* becomes,

$$k^* = \frac{\sum_{j=1}^3 A_{[1j]} \sum_{i=1}^j A_{[1i]} + \sum_{j=1}^3 A_{[1j]} A_{2j} + \sum_{j=1}^3 A_{[1j]} A_{[3j]}}{\sum_{j=1}^3 [A_{[1j]}]^2}$$

$$= \frac{A_{11}(A_{11}) + (A_{11} + A_{12})(A_{11} + A_{12}) + (A_{11} + A_{12} + A_{13})(A_{11} + A_{12} + A_{13}) + A_{11}A_{21} + A_{12}A_{22} + A_{13}A_{23} + A_{11}A_{31} + A_{12}A_{32} + A_{13}A_{33}}{A_{11}^2 + A_{12}^2 + A_{13}^2}$$

$$= \frac{(12)(12) + (12+10)(12+10) + (12+10+11)(12+10+11) + (12)(6) + (10)(8) + (11)(7) + (12)(3) + (10)(5) + (12)(4)}{(12)^2 + (10)^2 + (11)^2}$$

$$= \frac{2080}{365}$$

$$= 5.70$$

Now, by using this values of k\* we can assign the due dates of each job as follows:

Table 4. Assign the due dates of each job by using this values of k\*.

Jobs	Machine A <sub>1</sub>	Due-date (d <sub>[j]</sub> = k* A <sub>[1j]</sub> )
1	12	68.40
2	10	57.00
3	11	62.70

**Step 3:**

As indicated in the above algorithm, we arrange jobs as per shortest processing time rule on machine 1(A<sub>1</sub>). And also, the same result we obtain, if we arrange jobs by earliest due date rule.

Therefore, by using both of them (one of them is enough), we obtain the optimal sequence of jobs 2-3-1.

**Step 4:**

Determination of L<sup>2</sup>. Here, L<sup>2</sup> is listed in the following table for all possible sequences of jobs we have.

Table 5. L<sup>2</sup> for all possible sequences of jobs.

Sequences of jobs (σ)	Processing time multiple k*	Squared value of lateness L <sup>2</sup>
1-2-3	5.70	3080.45
1-3-2	5.70	3191.45
3-1-2	5.70	3102.45
3-2-1	5.70	2882.45
2-3-1	5.70	2795.45
2-1-3	5.70	2904.45

min{6,7,8} = 6 > max{3,5,4} = 5

And also, let say job 1 is x and job 2 is y.

Then, A<sub>1x</sub>A<sub>2y</sub> = (12)(8) = 96

A<sub>1x</sub>A<sub>3y</sub> = (12)(5) = 60

A<sub>1y</sub>A<sub>2x</sub> = (10)(7) = 70

A<sub>1y</sub>A<sub>3x</sub> = (10)(3) = 30

This implies that

$$\begin{cases} A_{1x}A_{2y} = (12)(8) = 96 > A_{1y}A_{2x} = 70 \\ A_{1x}A_{3y} = (12)(5) = 60 > A_{1y}A_{3x} = 30 \end{cases}$$

Therefore, all conditions for step 1 are satisfied.

**Step 2:**

Since,

Note that, L<sup>2</sup> is calculated by

$$L^2 = \sum_{j=1}^n [\sum_{i=1}^j A_{[1i]}] + A_{[2j]} + A_{[3j]} + \dots + A_{[mj]} - k^* A_{[1j]}]^2$$

because of n=m=3 for our problem, then it becomes

$$L^2 = \sum_{j=1}^3 [\sum_{i=1}^j A_{[1i]}] + A_{[2j]} + A_{[3j]} - k^* A_{[1j]}]^2$$

$$= (A_{11} + A_{21} + A_{31} - k^* A_{11})^2 + (A_{11} + A_{12} + A_{22} + A_{32} - k^* A_{12})^2 + (A_{11} + A_{12} + A_{13} + A_{23} + A_{33} - k^* A_{13})^2$$

For instance, for the sequence of jobs 2-3-1:-

Table 6. The sequence of jobs 2-3-1.

Jobs	Machines		
	A <sub>1</sub>	A <sub>2</sub>	A <sub>3</sub>
2	A <sub>11</sub> = 10	A <sub>21</sub> = 8	A <sub>31</sub> = 5
3	A <sub>12</sub> = 11	A <sub>22</sub> = 7	A <sub>32</sub> = 4
1	A <sub>13</sub> = 12	A <sub>23</sub> = 6	A <sub>33</sub> = 3

$$L^2 = (10 + 8 + 5 - (5.70)10)^2 + (10 + 11 + 7 + 4 - (5.70)11)^2 + (10 + 11 + 12 + 6 + 3 - (5.70)12)^2$$

$$= (23 - 57.00)^2 + (32 - 62.70)^2 + (42 - 68.40)^2$$

$$= (-34)^2 + (-30.70)^2 + (-26.40)^2$$

$$= 1156 + 942.49 + 696.96$$

$$= 2795.45$$

Similarly, for the sequence of jobs 1-3-2 we have,

Table 7. The sequence of jobs1-3-2.

Jobs	Machines		
	A <sub>1</sub>	A <sub>2</sub>	A <sub>3</sub>
1	A <sub>11</sub> = 12	A <sub>21</sub> = 6	A <sub>31</sub> = 3
3	A <sub>12</sub> = 11	A <sub>22</sub> = 7	A <sub>32</sub> = 4
2	A <sub>13</sub> = 10	A <sub>23</sub> = 8	A <sub>33</sub> = 5

$$L^2 = (12 + 6 + 3 - (5.70)12)^2 + (12 + 11 + 7 + 4 - (5.70)11)^2 + (12 + 11 + 10 + 8 + 5 - (5.70)10)^2$$

$$= (21 - 68.40)^2 + (34 - 62.70)^2 + (46 - 57.00)^2$$

$$= (-47.4)^2 + (-28.7)^2 + (-11.00)^2$$

$$= 2246.76 + 823.69 + 121$$

$$= 3191.45$$

For the sequence of jobs1-2-3 we have,

Table 8. The sequence of jobs1-2-3.

Jobs	Machines		
	A <sub>1</sub>	A <sub>2</sub>	A <sub>3</sub>
1	A <sub>11</sub> = 12	A <sub>21</sub> = 6	A <sub>31</sub> = 3
2	A <sub>12</sub> = 10	A <sub>22</sub> = 8	A <sub>32</sub> = 5
3	A <sub>13</sub> = 11	A <sub>23</sub> = 7	A <sub>33</sub> = 4

$$L^2 = (12 + 6 + 3 - (5.70)12)^2 + (12 + 10 + 8 + 5 - (5.70)10)^2 + (12 + 10 + 11 + 7 + 4 - (5.70)11)^2$$

$$= (21 - 68.40)^2 + (35 - 57.00)^2 + (44 - 62.70)^2$$

$$= (-47.4)^2 + (-22)^2 + (-18.7)^2$$

$$= 2246.76 + 484 + 349.69$$

$$= 3080.45$$

For the sequence of jobs 2-1-3 we have,

Table 9. The sequence of jobs 2-1-3.

Jobs	Machines		
	A <sub>1</sub>	A <sub>2</sub>	A <sub>3</sub>
2	A <sub>11</sub> = 10	A <sub>21</sub> = 8	A <sub>31</sub> = 5
1	A <sub>12</sub> = 12	A <sub>22</sub> = 6	A <sub>32</sub> = 3
3	A <sub>13</sub> = 11	A <sub>23</sub> = 7	A <sub>33</sub> = 4

$$L^2 = (10 + 8 + 5 - (5.70)10)^2 + (10 + 12 + 6 + 3 - (5.70)12)^2 + (10 + 12 + 11 + 7 + 4 - (5.70)11)^2$$

$$= (23 - 57.00)^2 + (31 - 68.40)^2 + (44 - 62.70)^2$$

$$= (-34)^2 + (-37.4)^2 + (-18.7)^2$$

$$= 1156 + 1398.76 + 349.69$$

$$= 2904.45$$

For the sequence of jobs3-1-2 we have,

Table 10. The sequence of jobs3-1-2.

Jobs	Machines		
	A <sub>1</sub>	A <sub>2</sub>	A <sub>3</sub>
3	A <sub>11</sub> = 11	A <sub>21</sub> = 7	A <sub>31</sub> = 4
1	A <sub>12</sub> = 12	A <sub>22</sub> = 6	A <sub>32</sub> = 3
2	A <sub>13</sub> = 10	A <sub>23</sub> = 8	A <sub>33</sub> = 5

$$L^2 = (11 + 7 + 4 - (5.70)11)^2 + (11 + 12 + 6 + 3 - (5.70)12)^2 + (11 + 12 + 10 + 8 + 5 - (5.70)10)^2$$

$$= (22 - 62.7)^2 + (32 - 68.40)^2 + (46 - 57.00)^2$$

$$= (-40.7)^2 + (-36.4)^2 + (-11)^2$$

$$= 1656.49 + 1324.96 + 121$$

$$= 3102.45$$

For the sequence of jobs3-2-1 we have,

Table 11. The sequence of jobs3-2-1.

Jobs	Machines		
	A <sub>1</sub>	A <sub>2</sub>	A <sub>3</sub>
3	A <sub>11</sub> = 11	A <sub>21</sub> = 7	A <sub>31</sub> = 4
2	A <sub>12</sub> = 10	A <sub>22</sub> = 8	A <sub>32</sub> = 5
1	A <sub>13</sub> = 12	A <sub>23</sub> = 6	A <sub>33</sub> = 3

$$L^2 = (11 + 7 + 4 - (5.70)11)^2 + (11 + 10 + 8 + 5 - (5.70)10)^2 + (11 + 10 + 12 + 6 + 3 - (5.70)12)^2$$

$$= (22 - 62.7)^2 + (34 - 57.00)^2 + (42 - 68.40)^2$$

$$= (-40.7)^2 + (-23)^2 + (-26.4)^2$$

$$= 1656.49 + 529 + 696.96$$

$$= 2882.45$$

Now, from the above table the optimal sequence of the given jobs is 2-3-1 with  $L^2 = 2795.45$ .

This completes our example.

## Recommendation

Here what I have as recommendation is that one can do one or both of the following:

- I. One can develop a program for this algorithm accordingly, in order to handle the problem for large values of n and m.
- II. One can extend the condition I have used in my work for in order to handle large size of problem as much as possible.

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